

24 OCT 1974

MEMORANDUM FOR: General Wilson

SUBJECT : Agenda for 25 October Meeting of Intelligence  
Panel of the NSCIC Working Group

The following is proposed as a program (and your talking points) for the initial meeting of the Intelligence Panel of the NSCIC Working Group to be held in your office at 1500 hours, 25 October.

Item 1. Restructuring of the NSCIC Working Group

--Discussed by NSCIC on 23 August and formalized in Dr. Kissinger's letter of 10 October on "Action Program for the NSCIC Working Group"

--Working Group is to be a Committee of "users"

--One representative for each NSCIC member

--Designated members:

For DCI - yourself as D/DCI/IC, Chairman

For Dep Sec State - ?? *Wm Hyland, G.*

For Dep Sec Defense - Robert F. Ellsworth,

Asst. Sec./ISA

For Under Sec Treas - William Morell, Special

Asst. for National

Security Affairs

For Chairman, JCS - Lt. Gen Elder, J-5

For Dr. Kissinger - Richard Ober

Ex. Sec., NSCIC

--Intelligence production chiefs who were on Working Group 1972-73 no longer members

This is reason for formation of Intelligence Panel

--First meeting of new Working Group scheduled for 30 October

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Item 2. Agenda for NSCIC Working Group 30 October Meeting

(HAND OUT COPIES OF THE AGENDA)

1. Perspectives for Intelligence, 1975-1980

- Comments from Working Group members overdue; none received
- Working Group to seek to identify "policy issues" for NSCIC and develop ideas as to how to improve future "Perspective" papers

2. KIQs for FY 1975

- Comments from Working Group members overdue; none received
- Working Group was asked for ideas as to how better to identify and formulate future KIQs

3. Pending Legislation

- A status report will be presented to the Working Group
- No Working Group action or review of the matter will be sought. Action is being handled by the DCI.

4. Proposed Omnibus NSCID

- A status report will be given to the Working Group. A draft prepared by an ad hoc task group has been submitted to the DCI for guidance on six remaining issues. The DCI may submit the NSCID to USIB in its present form. The issues all relate to material not now in any NSCID.

5. National/Tactical Intelligence Interface

- This SecDef/DCI project is proceeding more slowly than had been hoped. Status will be reported to the Working Group

6. "The fact of" Satellite Reconnaissance

- This is a controversial matter. The DCI would like to make "the fact of" unclassified instead of Secret as now

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--Objections raised by the SecDef and others.

--Working Group asked to prepare comments on DCI letter of 21 August to Dr. Kissinger requesting NSCIC consideration of the matter.

7. Work Program for the Working Group

--Working Group members asked to submit specific proposals

--Role of Intelligence Panel in development of this program is a subject I wish to raise with you during this meeting.

Item 3. The Role of the Intelligence Panel

--It is my hope that the Intelligence Panel will be the "point of the plow share" as the NSCIC plows its furrow

--As I view it, the Working Group, as a Committee of intelligence users, will need considerable support from the Intelligence Community on user-oriented projects.

--The Intelligence Panel should be the vehicle for such support

--Panel members will be requested to provide personnel for task groups and ad hoc committees established to prepare papers for the Panel to submit to the Working Group.

--I would expect the Panel to meet prior to each Working Group meeting and provide me with guidance as to the Intelligence Community view on all matters being taken up by the Working Group

--As user representatives, the Working Group should involve itself only with guidance on substantive intelligence matters

--The DCI may wish however to pass to the NSCIC matters which are not substantive intelligence-related.

--Here, I would hope the Intelligence Panel can serve as a channel to the DCI and from him either directly to the NSCIC or to the NSCIC via the Working Group.

--A key factor here will be the terms of reference developed for the Working Group and the Intelligence Panel.

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- Terms of Reference for the Working Group effective 13 June 1972 no longer applicable in view of membership changes
- Revision of Terms of Reference discussed in 1973; posed two problems on which your views are requested.
  - Should the Working Group have authority to initiate actions on its own or should it under take actions only after approval of the NSCIC?
  - Should the Working Group have authority to send to the DCI or other interested agencies, studies, etc. which the Working Group prepares but which the Working Group concludes do not require NSCIC action. Such papers normally would be for informational use
- The key is whether the Working Group should or should not have some autonomy
- The only reason I raise this is because it has not been easy in the past to involve the NSCIC in actions. The Committee session of (23 August 1974) was the first meeting since December 1971.
- My mind is open, and I would appreciate any views you have, because this will have an impact on the Intelligence Panel program.
  - If the Working Group must first obtain NSCIC approval for any project it undertakes, it would follow the Intelligence Panel should first obtain Working Group/ NSCIC approval before it initiates action on any project.

Item 4. Topics for an Intelligence Panel Work Program

- What is needed is a consideration of two types of programs
  - First, a program which will actively involve members of the Working Group in the provision of inputs
  - Second, a program which the Intelligence Panel can initiate to input proposals, study efforts, etc. for consideration by the Working Group and the preparation of action or guidance memoranda for approval by the NSCIC
- For the first program, the key element will be a statement by the NSCIC as to the major policy or decision problems for which top quality intelligence inputs are needed either

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currently or on a long term basis.

--What are such problems

--In the NSC Staff?

--In the Department of State?

--In the Department of Defense?

--In the Department of Treasury?

--In the Joint Chiefs of Staff?

--A listing of the ten (or some other figure) most important of such problems could be valuable guidance.

--Another key element of the first program would be to elicit from the users their ideas as to what would be an effective feedback system to advise the intelligence community as to consumer reaction to intelligence products.

--Perhaps the Working Group could devise a system for review and report by the individual members on their reaction to a specific publication, say the National Intelligence Bulletin, over a one-month period.

--For the second program, the Intelligence Panel should provide to the Working Group its views as to:

--Those problem areas or activities on which direct NSCIC guidance would be most beneficial to the Intelligence Community

--Those matters on which NSCIC support would be important to the achievement of Intelligence Community objectives

--The Intelligence Panel also should insure that the Working Group is brought in at as early a stage as feasible in the development of DCI guidance papers such as

--KIQs

--Perspectives of the Intelligence Environment

--Objectives for the Intelligence Community

--This would preclude having the NSCIC asked to comment on such papers after they have been printed and widely disseminated.

--The important thing will be to identify problems on which guidance from the NSCIC would be helpful and then prepare supporting papers necessary to provide basis for a recommendation by the Working Group to the NSCIC.

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Director, Coordination Staff

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